Farnborough Culture & Leisure Hub Stage 0 & 1 Report



APPENDIX 4

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1 • Introduction

Project Brief

Following a successful Levelling Up Fund (LUF) bid, Rushmoor Borough Council (RBC) now wish to move into the next stages of the Farnborough Culture & Leisure Hub and Mobility Hub (FCLH & MH) project with specific reference to ensuring that the scheme is desirable, viable and deliverable, that the project brief is clearly defined and understood by key stakeholders and that a suitably skilled and qualified professional team is in place to design and deliver this landmark project.

The purpose of this Stage 1 Report is to build on the previous work carried out by RBC and through engagement and testing, update and refine the Project Brief. Reference has been made to the following documents:

- Levelling Up Funding Bid
- Civic Quarter Vision
- Farnborough Leisure Needs Analysis
- Rushmoor Cultural Strategy
- Hampshire Library Vision
- Farnborough Library Overview
- GT3 Architects Leisure & Culture Hub Stage 1 Brief

Stage 1 is about developing the detail of the brief and making sure that everything needed for the design process is in place before Stage 2. This includes ensuring that the brief can be accommodated on the site.

Farnborough Civic Quarter

The project will be located in the new Farnborough Civic Quarter which recently obtained outline planning consent for a large, mixed-use project immediately to the south of the existing town centre. The Civic Quarter is a joint venture project between Hill Investments and Rushmoor Borough Council, collectively known as the Rushmoor Development Partnership (RDP). Further information on the project can be found at https://rushmoordevelopmentpartnership.com/civic-quarter/ and details of the planning application can be found on the RBC website using the reference number 22/00193/OUTPP.

The core components of this project include:

- New Cultural & Leisure Hub At the heart of the Civic Quarter is a new Cultural and Leisure Hub. This new landmark, community building is located on the existing site of the leisure centre and will be a destination for residents across Farnborough. The FCLH comprises a single, multi-use building containing wet and dry leisure facilities, a county library and cultural facilities with a gross area of circa 8,000sqm. The FCLH activities will promote health and well-being and will facilitate in bringing a wide variety of people from the local community together.
- New Mobility Hub The Civic Quarter will breathe new life into Queensmead by creating strong pedestrian connections and delivering two new mobility hubs. The masterplan links the mobility hubs and the network of public open spaces together through the public realm and integrated transport strategies. New and improved bus stops and other supporting sustainable travel initiatives facilitate movement both to the Civic Quarter and within the wider town centre. The proposed Mobility Hub within this project (Plot A) will contain circa 350 parking spaces with a construction value of circa £7M.

Further details relating to the use and quantum of each project are set out later in this document.

Vision & Objectives

The ambition for this project was set out in the LUF bid as follows:

'At the heart of the ambitious Civic Quarter regeneration scheme in Farnborough town centre, the Leisure and Cultural Hub (LCH) will be an iconic, co-located, sustainable (net zero carbon) destination venue that will proactively address identified community needs aligned to health, physical activity, social wellbeing and culture.

The new-build facility will provide a state-of-the-art leisure centre, library and cultural space, creating a heart for the community in a regenerated place they can be proud of. The Hub will bring together key services and create new opportunities to 'level up'.

With over 46,750 overweight or obese adults and over 7,300 overweight or obese children and the 4th lowest activity rate in the South East, we need to tackle the high levels of obesity, inactivity, and poor mental health experienced by the Borough's expanding, ethnically diverse and ageing population.

The Hub will improve access to cultural and learning activities for all and deliver cost-effective flexible accommodation, improving service quality and reducing operating costs for a wide range of public and voluntary sector services'.

The vision is to deliver a project that is greater than the sum of its parts, providing new leisure facilities alongside library, cultural and community spaces in a fully sustainable building. A destination play area, town park and skate park will sit alongside with a mobility hub supporting the sustainable transport infrastructure plans for the town centre. Significantly contributing towards realising the regeneration vision for the Civic Quarter, this project will unlock a sequence of development phases across the wider Civic Quarter site.

Through the disposal of development parcels a range of alternative uses can be delivered that support the vitality and vibrancy of the town centre in line with the Civic Quarter Masterplan. Through co-location, the Hub will deliver an offer which blends key services for the local community with stateof-the-art leisure and cultural activities for families and users of all ages.

- The core objectives of the Leisure and Cultural Hub (as set out in the LUF bid) are to;
- 1. Increase participation in physical activity across all age groups.
- 2. Increase participation in cultural activity across all age groups.
- 3. Improve the health and happiness of local communities.
- 4. Provide a sustainable solution for leisure, culture and wellbeing in the heart of the town centre with a focus on tackling social and economic inequalities.
- 5. Support Sport England's 'Uniting the Movement' key outcomes for sport and physical activity, improving the health and wellbeing of Rushmoor residents.
- 6. Deliver long term better public health outcomes for the community throughout the whole life of the asset, bringing about a generational change in behaviour.
- 7. Act as a catalyst for wider economic development and regeneration including700 new homes.
- 8. Support statutory agendas of adult social care and children's services.
- 9. Deliver the first Net Zero Carbon building in the Borough



Project Team

The client has identified suitably qualified consultants and specialists to form the core design team for this prestigious project and to design and develop the project through RIBA Stages 2 and 3 including the submission of a detailed planning application. The majority of the multi-disciplinary design team (MDDT) will be novated to the selected main contractor at the end of Stage 3 to complete the design and delivery stages of the project.

The client has appointed GT3 Architects as Lead Consultant for the project with all other members of the MDDT employed as sub-consultants to form a single, multidisciplinary design and technical team with the skills and expertise to cover all aspects of the project. The core team will include the following:

- Lead Consultant GT3 Architects •
- Architect & Lead Designer GT3 Architects
- Civil & Structural Engineer Hydrock
- MEP Engineer Hydrock
- Sustainability Consultant Hydrock
- Landscape Architect Colour Landscape
- Pool Filtration Design Devin Consulting
- Acoustic Consultant Apex
- Planning Consultant DPP
- Highways/Transport Engineer SAJ
- Principal Designer Summers Inman ٠

Other consultants to be appointed directly by RBC include:

- Cost Consultant Artelia
- Fore Engineer Bespoke Fire Safety

Design Deliverables

The Appendices in this document contain a number of important documents that set out the deliverables throughout Stages 2 & 3 of this project. A brief description of each document is set out below:

- Stage Report Deliverables sets out the expected outputs for all members of the MDDT during Stages 2 & 3 and are based on best practice and experience on other projects similar to the Farnborough Leisure and Cultural Hub
- Scope of Services sets out the scope of work for the core design team in general and with specific reference to Stages 2 & 3
- Designers Responsibilities Matrix sets out the responsibilities of the core design team in relation to the main works packages and the role that each would play (leading or assisting)
- Project Deliverables sets out the expected outputs for the core design team relative to each RIBA workstage.

Project Governance and Communications

Project delivery will be led by Rushmoor Borough Council working with representatives from Hampshire County Council (HCC) and Hampshire Cultural Trust (HCT). The project will be monitored internally through the Councils Capital Programme Board and through project-level governance as per the Project Delivery Structure diagram below. It is proposed that a Multi-Agency Project Steering Group is established and meets every six weeks to ensure all partners are engaged and involved in project delivery. A number of project delivery workstreams will be established and coordinated by the project team.

RBC Project Sponsor will be Karen Edwards with day-to-day guidance and Project Management provided by Gemma Kirk and Johanna Cohen.

As Lead Consultant, GT3 Architects will be represented by:

- Simon Dunstan Project Director
- Suzanne Blair Project Leader
- Anna Cumberland Project Architect •
- Sam Sedgewick Project Architect





Effective client liaison is an essential tool in delivering effective project management and meeting key programme objectives and timescales. The benefits of regular meetings include building project awareness, increasing client participation and 'buy in' (with related benefits when it comes to 'sign-off'), building trusting relationships through face-to-face contact and creating a safe environment to debate issues as a team. We have set out below a co-ordinated pattern of regular meetings across the proposed Stage 2 & 3 programme. These meetings are structured to ensure that the right people attend the right meetings and that decisions are made in a timely fashion, based upon clear outputs and that resources are effectively deployed to deliver the programme.

1. Fortnightly – Design Team Meetings/Workshops (Stages 2-3). Mix of in-person and virtual.

2. Monthly - Client Project Meetings (Stages 2-3). Mix of inperson and virtual.

3. Stakeholder/Ad Hoc Meetings – allow for 4 additional meetings during each of Stages 2 and 3. Mix of in-person and virtual.

In-person meetings are likely to be held in either RBC offices in Farnborough. GT3 studio in Newcastle or at the London offices of members of the project team. Regular days, dates and attendees for all meetings will be agreed as part of the Project Inception Meeting.

Client Project Meetings will primarily:

- Provide updates on design progress in line with RIBA Stages, including workshops on specific topics.
 - Provide updates on costs and suitability of the budget.
 - Monitor against the Master Programme.
 - Review procurement status.
 - Identify any issues that might affect either the end-user functionality of the scheme, and/or the operation and maintenance of the scheme.
 - Identify any design issues that might reflect a change to the original brief.
 - Review, discuss, approve and/or reject client changes when presented.
 - Approve any design changes that may arise from buildability issues and/or value engineering.
 - Identify/ eradicate/ action any CDM-related risks or issues that occur.



Introduction Overview (3 of 3)

Design Team Meetings/Workshops will occur every other week and the agenda will typically include:

- Design progress/update from each discipline highlighting any changes or issues to address
- Anything that impacts cost or programme
- Operational and logistical issues to be raised with the Council/Stakeholders
- Decisions required by the Client/Steering Group
- CDM issues.

Stakeholder Consultation Meetings – A list of key partners, user groups and stakeholders will be identified with the Council at the Inception Meeting. It is proposed that these partners / groups will be consulted at various stages of the design development, and prior to the planning application being submitted.

Stage 0 & 1 Architectural Report

This Stage 0 & 1 Report is intended to develop, capture and articulate the Project Brief as set out by the client and key stakeholders and reflects almost 2 years of work culminating in the successful Levelling Up Fund bid in early 2023. The document sets out the vision and a clear set of objectives for the project alongside key qualitative and quantitative parameters including the following:

- Farnborough Civic Quarter Design Requirements documents – which set out the quality aspirations for the Civic Quarter and specifically for the Leisure & Cultural Hub and Mobility Hub Plots;
- Schedule of Accommodation which quantifies the Project Brief in relation to areas for specific uses and activities;
- Cost Estimate which translates and aligns the Project Brief with an overall capital budget envelope for the whole project including buildings, landscape and infrastructure;
- Design Programme which sets out the pre-construction programme activities and timescales up to a start on site.

The contents of this report are strategic in nature and do not represent a design for the project. All drawings within this report have been produced to support brief-development discussions with key stakeholders and/or to test the capacity of the site in relation to the proposed quantum of development. A key purpose of this document is to ensure that everything needed for the design process is in place before the start of Stage 2.



2 • Vision & Objectives

As part of the Stage 0 & 1 development, GT3 Architects have carried out a series of workshops with Key Stakeholder's to further understand certain requirements of the brief. These looked at the how the FCLH and Mobility Hub fit into the wider masterplan, and key questions around the size, use and operation of the building. The main outputs of key workshops are summarised below.

21/03

Vision Workshop

20/03

GT3 carried out a Vision workshop, with key stakeholders, to establish the key principles for the Farnborough Leisure & Culture Hub.

The Vision Workshop is used to:

Understand, articulate and illustrate a project's vision, values, objectives and aspirations and consider users, functions, activities, spaces and design.

In Workshop 1 (Vision) representatives from 'Arts & Culture', 'Leisure & Wellbeing' and 'Library & Community' were assigned to mixed groups, to try to understanding the combined, overarching Vision for the scheme.

The Vision Document should act as a constant point of reference throughout the project to ensure that design proposals reflect the vision, objectives and themes identified by the Client team.

It also acts as a way to measure success at the end of the project.

As such it is important that the outcomes, principles and statements set out in this document have full buy-in and sign-off from all the stakeholders/Board members so that the project can progress with clarity and conviction.

The full Vision Document is included in the appendices.

Technical Workshop

GT3 carried out a Technical workshop, with key stakeholders, to establish the key principles for the Farnborough Leisure & Culture Hub.

The technical workshop is used to:

Provide detailed information regarding spaces and operational factors, which allow for the development and testing of the core project brief.

In Workshop 2 (Technical) we asked participants to group themselves by sector, to understand the specific requirements for each area, from those who understand it best.

The full Technical Workshop summary is included in the appendices.

HCC Library Engagement 18/05

GT3 carried out a workshop on 18/05/23 with representatives of HCC Library Services and RBC.

The purpose of this workshop was to:

Understand core HCC Library activities and partner organisation needs. To review operational needs of specific Library spaces.

GT3 presented a review of the space utilisation provided by HCC and discussed how activities were accommodated in the current library facility.

The outputs of the HCC Library engagement sessions have been reviewed, and the feedback incorporated into the proposed Schedule of Accommodation.

Culture Focus Group



GT3 carried out a workshop on 24/05/23 with representatives of Arts & Culture in Rushmoor and the surrounding area.

The purpose of this workshop was to:

Establish the key principles for the Farnborough Leisure & Culture Hub and begin the wider conversation around opportunities for future Arts & Culture activities in Farnborough and Rushmoor.

Participants were representative of a variety of Arts & Culture disciplines, including dance companies, individual artists (fine arts, textiles, music), theatre companies, events programmers and arts organisations (such as the Hampshire Cultural Trust).

During the workshop, they were assigned to mixed groups,

to try to understanding the combined, overarching Vision for Rushmoor Arts & Culture, and the FCLH. The workshop aimed to gradually work down in scale, beginning with understanding the vision for integrated Arts & Culture across Rushmoor borough and the surrounding area, what activities may happen in the FCLH and the details of what the facility needs to include, to make this successful.

The workshop summary document is included in the appendicies. The document has been split into feedback relevant to the wider 'Arts & Culture in Rushmoor' discussion and that feedback which is specific to the FCLH.



Vision Statement

Vision & Objectives Vision & Technical Workshop

Two of the key outputs of the Vision Workshop are to establish a defined Vision and Strategic Objectives for the whole project. These are overarching aims which should be referred back to throughout the project, and are summarised here.

The full Vision document can be found in the appendices.

"Farnborough Leisure & Culture Hub should be an inclusive, community-first facility which supports the holistic health & wellbeing of all users, through recreation, support and service provision.

It should expand the range of services currently offered through the Leisure, Library and Culture provision to increase participation across a diverse range of groups, based on a model which is financially, socially and environmentally sustainable.

Combining these facilities under one roof should be an opportunity to open up activities and services to new user groups and make the most of spaces, programming them throughout the week and across all times of the day."

Strategic Objectives

TIER 01 OBJECTIVES TIER 02 OBJECTIVES TIER 03 OBJECTIVES REDUCE TIER 04 OBJECTIVES INEQUALITIES DEVELOP & SUPPORT INNOVATION TIER 05 OBJECTIVES LOCAL ARTS & & SKILLS CULTURE

After scoring and weighting the individual groups responses we can form a combined set of strategic objectives for the project.

Key objectives for the scheme foc on:

Creating an inclusive community facil which supports the health & wellbein all users. (Tier 1)

Providing a wider range of services to increase participation based on a model which is financially, socially an environmentally sustainable. (Tier 2&

Foundation factors that will make the scheme successful as part of the wide development in Farnborough. (Tier 48

Tier 01:

- Support Health & Wellbeing
- Promote Inclusion /Accessibility
- Create Community Facility

cus	<i>Tier 02:</i> • Increase Participation • Enhance Service Offer
ility ing of	Financial SustainabilityEnhance Community Cohesion
nd &3)	 <i>Tier 03:</i> Create Leisure & Culture Destination Increase Operational Efficiency Promote Sustainability
e ler 4&5)	<i>Tier 04:</i>Reduce InequalitiesKick-start Regeneration Of Civic QuarterEnhance Image & Identity
	<i>Tier 05:</i>Develop & support Local Arts & CultureInnovation & Skills



Vision & Objectives *Culture Focus Group*

The Culture Focus Ground workshop aimed to understand the what a wider, integrated Arts & Culture Strategy for Rushmoor and Hampshire may look like, and how the activities housed in the FCLH may be supported by and integrated into this strategy.

This page summarises the wider strategy elements, how they should link between different areas and how and where they relate back to the proposed Farnborough Culture & Leisure Hub (FCLH).

The full Culture Workshop summary can be found in the appendices.





3 • Masterplan Requirements

Masterplan Design Requirements *Overview*

Masterplan Design Requirements document (LDA)

A key part of the planning application for the Farnborough Civic Quarter was the Design Requirements document produced by DLA. The intention of the Civic Quarter Design Requirements was to support the documents submitted for approval as part of the Outline Planning Application, and provide strategic design guidance for future architects, designers and developers working on the Civic Quarter masterplan.

The Design Requirements set out the strategies which underpin the illustrative masterplan submitted as part of the Outline Planning Application and detail the key design aspirations that will ensure future Reserved Matters Applications will meet the high standard of quality local stakeholders expect.

The primary purpose of the design guidance within this document can be outlined as follows:

- Provide tested guidance on the masterplan's design principles and strategies to inform the development of future Reserved Matters Applications (RMAs).
- Ensure the coordination of high-quality urban design and public realm principles.
- Support in strategically defining the character of the physical environment and the aspirations of the proposed building plots and public open spaces to support that character.
- Help co-ordinate the delivery of a more sustainable and liveable built environment.

It is intended that this document will assist the determination of future Reserved Matters Applications including the Leisure & Cultural Hub and Mobility Hub projects.



Plot A Mobility Hub

Plot B Farnborough Culture & Leisure Hub

Overall Masterplan Proposal by LDA Design



Masterplan Design Requirements Plots A & B

This stage report reviews the brief for the Proposed Culture & Leisure Hub and the Mobility Hub. These masterplanning requirements will be referenced and incorporated as designs are developed.

Mobility Hub

Mandatory development zone elements:

- Provide a mobility hub with active ground floor frontages on the southern and eastern facades.
- Reduce vehicle movement into the scheme by being accessed close to Westmead
- Prioritise mobility related uses through groundfloor commercial spaces
- Reduce blank facades to public realm
- Provide suitable quantum of EV charging points

Mandatory Development Requirements^{*}

Land use:

- Ground floors must:
 - Prioritise active commercial uses along the eastern and southern edges with appropriate spill-out space to the public realm
 - Minimise blank facades and exposed parking facing the public realm
 - Building cores and entrances should activate side streets and be easily legible
- Typical upper floors must:
 - Be designed predominantly for mobility use
 - Be designed to Hampshire County Council standards in regards to size of parking zones
 - Explore opportunities for facade treatments of architectural merit or biodiversity enhancement such as greenwalls
 - Explore floor to ceiling heights and structural column spacing that would allow future adaptation for other uses

Building envelope and key edges:

- Vertical limits must:
 - Retain a 15m development free zone from the site boundary on the northern edge
 - Retain a 35.2m development free zone from existing development to the north

Height and vertical limits:

- Max height
- 6 storeys

Access and circulation:

- Vehicular access and parking must:
 - Utilise a multi-level parking solution wrapped with commercial units on the ground floor
 - Podium parking spaces must be a minimum of 5mx2.5m bays with 5% disabled access



parking

- Prioritise access and servicing from Westmead to the north
- Accommodate neccessary circulation and ramps within the plot, avoiding external structures
- Allow for leisure centre drop offs and taxi ranks to the north east
- Pedestrian movement must:
- Be prioritised over vehicular movement and enhance the main thoroughfares on the eastern and southern edges
- Cycle movement must:
 - Be integrated with surrounding phases and accomodate the cycle infrastructure proposed within the wider masterplan
 - Avoid siginificant conflicts of movement between cyclists, cars and pedestrians
- Waste and servicing must:
- Size of bin stores must be compliant with the relevant planning policy at time of RMA submission

Landscape and public realm:

- Public realm must:
 - Facilitate movement between the skate park and the Central Park
 - Work to positively interact with the reprovision of the skatepark and where appropriate deliver a multi-functional landscape with street furniture, cycle parking, and other facilities to support the skatepark. Accommodate wayfinding and mobility / live transport display boards
- Tree retention must:
 - Prioritise the retention of category B trees Deliver an appropriate quantum of new tree planting as early as possible in the construction process

Culture & Leisure Hub

Mandatory development zone elements:

- Deliver a new Civic Hub with reprovided and enhanced Leisure Centre facilities.
- Provide active ground floor frontage and a primary entrance on the southern facade. Deliver a massing strategy that minimises any
- adverse impacts on surrounding context. Encourage pedestrian movement from
- Queensmead into the Civic Quarter with a car free southern edge.

Mandatory Development Requirements^{*}

Land use:

- Ground floors must:
 - Prioritise active non-residential uses along the park edge with appropriate spill-out space to the public realm
 - Minimise negative frontage, blank facades and exposed podium parking
 - Provide a primary entrance on the southern facade
 - Typical upper floors must:
 - Prioritise surveillance of the central park Adhere to NDSS standards
 - Provide access to external amenity space . through private balconies or landscape podium

Building envelope and key edges:

Vertical limits must:

- Retain a 27m development free zone from Braircliffe House on the eastern edge of plot
- Retain a 3.6m development free zone from existing development to the north of plot C

Height andvertical limits:

- Max height
 - 2-8 storeys
- Massing approach must: • Address the northern edge by reducing in height to mitigate adverse effects to existing development. Massing should
- increase to the south-east corner. Daylight/sunlight - At RMA stages the plots must demonstrate:
 - Compliance with BRE Assessment guidance that at least 50% of the open space areas should receive atl least 2 hous of direct sunlight on the equinox (21st March) with the proposed development in place.
 - Compliance with BRE Assessment guidance

internal habitable rooms

Access and circulation:

- Vehicular access and parking must: • Utilise podium parking contained within the
- core of the development plot Podium parking spaces must be a minimum of
- to the north Pedestrian movement must:
- Be prioritised over vehicular movement and and southern edges
- Cycle movement must: • Be integrated with surrounding phases and within the wider masterplan
- between cyclists, cars and pedestrians • Waste and servicing must:
- Size of bin stores must be compliant with submission

Landscape and public realm:

- Public realm must: • Facilitate movement between Queensmead
 - and the Central Park Contribute to a well activated public plaza, with appropriate space for activity and circulation

Tree retention must:

- Retain the cluster of category B trees to the south of the development zone
- Prioritise the retention of category B trees
- planting as early as possible.



in regards to impacts on nearby buildings and

5mx2.5m bays with 5% disabled access parking Prioritise access and servicing from Westmead

enhance the main thoroughfares on the eastern

accomodate the cycle infrastructure proposed Avoid siginificant conflicts of movement

the relevant planning policy at time of RMA

• Deliver an appropriate quantum of new tree

Extract from LDA Design document highlighting key requirement for the sites.



4 • Culture & Leisure Hub Brief

FCLH Project Brief Schedule of Accommodation

The accommodation schedule has been updated to reflect the revised areas developed during the engagement process.

	Category	Proposed area (sqm)
Leisure	Wet	1,410
Leisure	Dry	1,306
Leisure	Health / Fitness	1,181
Leisure	Support	900
Leisure	Commercial	275

Total Net Area		5,072
Leisure	Circulation & partitions	659
Total Gross Are	a Leisure	5,731
Library	Library	663
Library	Community	140
Library	Partner Space	0
Library	Support	38
Total Net Area		841
Library	Circulation & Partitions	109
Total Gross Are	a Library	950
Culture	Public Access	370
Culture	Artist Space	104
Culture	Support	36
culture	Support	50
Total Net Area		510
Culture	Circulation & Partitions	66
Total Gross Are		576
Total Gloss Ale		570
Shared (L&C)	Shared Public Spaces	50
Shared (L&C)	Shared Support	65
Total Net Area		115
Culture	Circulation & Partitions	15
Total Gross Are	a Culture	130
Shared	Café	265
Shared	Retail	50
Shared	Support	138
Total Net Area Shared	Circulation & Partitions	453 59
Total Gross Are		512
Shared	Plant	250
Total Developm	ient Area	8,150



FCLH Project Brief Graphic Brief



Note:

All areas are approximate only

Area totals shown are net figures. Circulation and partitions % are added to generate a gross figure.



FCLH Project Brief Graphic Brief



• All areas are approximate only

Area totals shown are net figures. Circulation and partitions % are added to generate a gross figure.

≻ Shared Plant Centre: 250 sqm Total: 250 sqm



FCLH Project Brief Indicative Layouts (Library Spaces)

These layouts have been discussed and tested with the HCC Library representatives to understand the areas required for specific spaces and how they are best arranged. These form the basis of the areas allowed for in the schedule of accommodation.

OFFICE & WORKROOM

45 sqm

- 4 Workstations up to 3 for Library use, other for HCT
- Printer and storage
- Workroom near to/linked to the office ٠
- Set down space for boxes in the workroom •
- Surface space for library work and event preparation •





RECEPTION 18 sqm

- 2 Workstations for staffed reception desk
- Counter area for enquiries •
- Area for digital/self check-in stand •
- Interim storage area

These are not necessarily the proposed layouts for these space, but are intended to demonstrate how the required functions and furniture can be accommodated in the given areas.



STAFF WELFARE

20 sqm

- Small teapoint •
- Lockers for staff •
- Seating area •



FCLH Project Brief Library & Culture - Indicative Adjacencies

The Library and Culture brief has been developed through Stage 0 & 1, in conjunction with RBC, HCC and HCT.

These diagrams are intended to show the adjacencies between spaces, and a variety of ways in which they may work together.

These are NOT A FINAL LAYOUT and further iterations will be developed as we design the building.

Access will also be available to required support spaces such as toilets, main reception, bistro area and delivery areas.

The sports hall could be used intermittently as a larger volume space for events.





FCLH Project Brief Library & Culture - Indicative Adjacencies





Project Brief Site Analysis - Constraints

Key challenges for the FLCH may be anticipating the future development on the site, and how this may tie in, and constrained access to the north.

\sim	Potentially loud elevation to skatepark	\longleftrightarrow	Limited
	No-build / offset zones	\sim	Site to b masterp
••••	Existing trees to be maintained/protecte	d	



d vehicular access to Mobility Hub

be developed prior to rest of the erplan



Project Brief Site Analysis - Opportunities

The FCLH has great opportunity to spill out on to the public park, with good pedestrian connections around the proposed masterplan.

	Opportunity to create active elevation	\longleftrightarrow	Potential connect Hub
\leftrightarrow	Connections to the play park	\longleftrightarrow	Potential vehicle/
	Key long views of FCLH from south	\leftrightarrow	Opportunity for a around the park t



ction to Mobility



Opportunity for high level views

/servicing routes

active routes to/from the centre



Brief Development Concept Site Layout

The building layout will be designed and developed in the RIBA Stage 2 period. This is a test layout, to confirm the current Schedule of Accommodation will fit on the site, within the parameters set out in the Masterplan.





Project Brief - Precedents Redcar Leisure & Community Heart

These precedents review a variety of other centres which offer a combination of Leisure, Arts, Culture & Civic activities in the UK and around the world, to demonstrate how programmes may be combined and mutually support one another.

Swim, Gym, Civic & Events Redcar, North Yorkshire, UK GT3 Architects

The building combines a leisure centre, civic facility, a business centre, car park and major public realm improvements into a single development that knits together a formerly disparate part of town. The Community Heart project, which was designed in collaboration with S&P Architects, brings together a range of council functions into a dedicated civic hub alongside a state of the art leisure centre with innovative facilities and even a static-surf 'flow-rider'.

All functions are located around a new civic square which itself is tied back into the surrounding fabric via a tree-lined boulevard.





Project Brief - Precedents Sands Centre, Carlisle

Theatre, Swim, Sports Hall, Gym & Healthcare Carlisle, Cumbria, UK GT3 Architects

The Sands Leisure Centre combines a community sports & leisure facility, health services and regional concert and arts venue, unified by a central street which houses a cafe bar serving all aspects of the facility. The theatre offers retractable seating for a variety of performance types.

















Project Brief - Precedents South Surrey Recreation & Arts

Visual arts, pottery, gym and spin. Surrey, British Columbia, Canada TKA+D Architecture and Design

TKA+D Architecture + Design -

An extensive community consultation and integrated design approach led the design process for the Arts and Fitness Expansion to the South Surrey Recreation Centre. A new entrance and lobby provides a welcomed social gathering space and the connection between the existing facility and the expansion. A north-south circulation axis leads to a new arts plaza at the north end of the expansion, and lends porosity between the fitness and arts components.

The expansion includes a 9,000 sf weight room, multi-purpose studios for arts and fitness, child minding facilities, and administration offices, to supplement the existing gymnasiums, classrooms, and youth lounge at the centre.

https://tkad.ca/portfolio/south-surrey-recreation-and-arts-centre/?portfolioCats=188%2C66%2C65%2C15%2C70%2C189











Project Brief - Precedents Bay Pavilions Arts & Aquatic

Swim, gym, exhibition, rehearsal & performance. Eurobodalla Shire NSW, Australia Donovan Payne Architects

Accommodation:

25-metre, eight-lane pool; separate 10-metre warm water program pool; freeform indoor leisure pool; water play splash pads, waterslides, gym, group fitness and wellness areas.

Theatre with large flexible, flat floor auditorium and retractable seating for 350 people, dressing rooms, green room, art gallery/ exhibition space, rehearsal/dance studio/music room, wet and dry arts workshop spaces along with community meeting and multi-purpose rooms.

Donovan Payne -

This 5 star Green star new development project is a gateway facility, iconic in style and symbolising the natural beauty of the region. The design theme "water" is driven by the cultural, physical and historical contexts of the local community. With sustainable design principles employed throughout, this infrastructure is one that will remain as a wellness hub for many future generations.

https://www.donovanpayne.com.au/project/batemans-bayregional-aquatics-arts-and-leisure-centre-2022/

NBRS -

Amplifying performance, on stage and underwater: Oil and water do mix. A new arts, aquatic and leisure centre in the heart of the Eurobodalla Shire, Bay Pavilions gives the community an exciting place to play, explore their talents and share their skills. An iconic new gateway for the region, Bay Pavilions, the Batemans Bay Regional Aquatic & Arts Leisure Centre, is set to become a drawcard for sports, tourism and regional arts programs.

Working in conjunction with Donovan Payne Architects, we met the challenges of co-locating performance and aquatic functions by creating two distinct pavilions. One houses three pools, a gymnasium and waterslide tower, while the other boasts a 350 seat black box theatre, back of house facilities, rehearsal room and art studios. The two pavilions connected by a streamlined central building, complete with main reception, foyer and administration areas.

https://nbrs.com.au/projects/bay-pavilions













5 • Mobility Hub Brief

Mobility Hub Brief Overview

The mobility hub brief has been developed in line with the key specifications from the masterplan and reviewed with RBC to confirm the initial scope.

The key requirements are:

- Area for 13 club cars •
- Space provision for cycle storage, hire and workshop at ٠ ground floor
- Option for small retail concessions on ground floor ٠
- Approx. 350 standard parking spaces ٠

The scope and extent of retail, workshop and commercial space is yet to be confirmed. The following pages give examples of what may be included and how the spaces can be accommodated within the footprint.

Masterplan Aims

Potential Uses







Ambitions for a mobility hub



Serve as the hub for a local car club that promotes the use of car sharing and daily rentals.



Utilise cutting-edge technology to assist consumers in planning their transportation needs through booking of car club vehicles and spaces



Charging outlets for electric vehicles



Provide both bicycle storage and amenities for cycling in order to promote cycling as a key means of transportation and provide for the needs of nearby businesses and inhabitants.



Contribute to enhanced walking and cycling routes throughout the scheme



Facilities such as a bike café and workshop next to the amenities for the cycle hub to stimulate the ground-floor appearance.



Mobility Hub Brief *Key Requirements*

Development Zone C

Mandatory development zone elements:

- Provide a mobility hub with active ground floor frontages on the southern and eastern facades.
- Reduce vehicle movement into the scheme by being accessed close to Westmead
- Prioritise mobility related uses through
 groundfloor commercial spaces
- Reduce blank facades to public realm
- Provide suitable quantum of EV charging points

Mandatory Development Requirements^{*}

Land use:

	Ground floors must:	V P
	Prioritise active commercial uses along the eastern and southern edges with appropriate	
	spill-out space to the public realm	A W A
Drop off zone provided. Coach drop off and access distances to be tested as Leisure &	Minimise blank facades and exposed parking facing the public realm	• A
Culture hub design is developed.	Building cores and entrances should activate	Pedest
	side streets and be easily legibleTypical upper floors must:	Se B
	Be designed predominantly for mobility use	a
Bays allow at contemporary standard of 2.5x5m. Hampshire standards required for	Be designed to Hampshire County Council standards in regards to size of parking zones	Cycle: B
review.	 Explore opportunities for facade treatments 	• b
	of architectural merit or biodiversity	V
Floor to floor set a 3.2m which would allow for future conversion (ceiling heights	enhancement such as greenwalls Explore floor to ceiling heights and	• A b
approx. 2.4m allowing nominal 500mm structural zone plus 300mm servicing zone).	structural column spacing that would allow	• Waste
approx. 2.411 allowing nominal Soomin structural zone plus Soomin servicing zone).	future adaptation for other uses	• S
	Building envelope and key edges:	S
	 Vertical limits must: Retain a 15m development free zone from 	I an decan
The following proposal encroaches approx. 1.2m into the 15m non-development zone.	the site boundary on the northern edge	LandscapPublic
	Retain a 35.2m development free zone from	
	existing development to the north	
	Height and vertical limits:	
	Max height 6 storeys	
	Access and circulation:	•
- · · · · · · · · · · · · · · · · · · ·	 Vehicular access and parking must: Utilise a multi-level parking solution 	Tree re
Tree survey to be reviewed.	wrapped with commercial units on the	m • • • • • • • • • • • •
	ground floorPodium parking spaces must be a minimum	· L
5% of the total is 17.5. 18 accessible spaces have been allowed for.	of 5mx2.5m bays with 5% disabled access	p
Included To be developed Not met		



- parking
- Prioritise access and servicing from Westmead to the north
- Accommodate neccessary circulation and ramps within the plot, avoiding external structures
- Allow for leisure centre drop offs and taxi ranks to the north east
- strian movement must:
- Be prioritised over vehicular movement and enhance the main thoroughfares on the eastern and southern edges
- e movement must:
- Be integrated with surrounding phases and accomodate the cycle infrastructure proposed within the wider masterplan
- Avoid siginificant conflicts of movement
- between cyclists, cars and pedestrians
- ste and servicing must:
- Size of bin stores must be compliant with the relevant planning policy at time of RMA submission

pe and public realm:

- ic realm must:
- Facilitate movement between the skate park and the Central Park
- Work to positively interact with the
- reprovision of the skatepark and where
- appropriate deliver a multi-functional
- landscape with street furniture, cycle parking, and other facilities to support the skatepark.
- Accommodate wayfinding and mobility / live transport display boards
- retention must:
- Prioritise the retention of category B trees
- Deliver an appropriate quantum of new tree planting as early as possible in the construction process



Mobility Hub Brief Plot Limits & Indicative Footprint





Mobility Hub Brief Test Fit

The quantity of retail/commercial space required at ground foor level will be reviewed during Stage 2 and elements such as drop-off zones will be developed as the FCLH and landscaping design proposals are tested.



Indicative Ground Floor Layout

Indicative First Floor Layout







Indicative Upper Floor Layout



Mobility Hub Brief Indicative Section





6 • Programme

Programme Overview

The GT3 Architects Pre-Construction programme sets out a 15-month programme of activities starting at RIBA Stage 2 in July 2023 and culminating in Contract award to the main contractor in September 2024. Key milestones of note include:

- Completion of RIBA Stage 2 at the end of September 2023
- Completion of RIBA Stage 3 at the end of December 2023
- Submission of a Reserved matters planning application mid-February 2024
- Novation of key members of the MDDT mid-February 2024
- Planning Determination and Stage 4A design running in parallel from mid-February 2024
- Contractor pricing and RIBA Stage 4B running in parallel from mid-May to late August 2024
- Contract Award in September 2024



Pre-construction: 15 months



Programme Overview

A second, 'shadow programme' has been produced by Willmott Dixon Construction (WDC). This illustrates an extended programme with a period of 20 months from the start of RIBA Stage 2 to Contract Award and a construction period of 104 weeks (24 months).

Please note that this programme is currently being used to guide expectations with stakeholders and to provide a degree of contingency for extended periods of governance and signoff. But the MDDT will be using the GT3 programme to drive activities and outputs in order to improve on the dates in the WDC programme.

Pre-construction





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7 • Sustainability Strategy (by others)

8 • Outline Cost Plan (by others)



A • Stage Report Deliverables

B • Scope of Services (Stages 2&3)

C • Designer's Responsibility Matrix

D • Project Deliverables

E • Vision & Technical Workshop Document

F • Culture Workshop Summary



Newcastle Studio

John Dobson House 49 New Bridge Street West Newcastle NE1 8AN t: 0191 281 7700

Nottingham Studio

The Wallis Building Plumptre Place Nottingham NG1 1LW t: 0115 947 0800

info@gt3architects.com

www.gt3architects.com